The School of Government has joined the “green” movement in a big way! SOGreen began in spring 2008 as a group project in Gordon Whitaker’s Public Management and Leadership course. It has grown into a school-wide environmental initiative. Each year, Whitaker solicits consulting project proposals from organizations. The students review the proposals and, in teams, tackle projects throughout the spring with guidance from the School’s faculty and staff. In 2008, five projects were selected from 15 proposals. Client organizations have included the Fiscal Research Division of the North Carolina General Assembly, Guilford County, and the North Carolina Association of County Commissioners.

The goals of the group projects are twofold. For the students, the projects are an opportunity to learn management and leadership skills while working collaboratively with classmates. The clients receive top-notch consulting services at no charge. It is a win-win situation.

MPA students Katie Burdett, Alicia Medina, Sybil Tate, and Mary Tiger took a different approach with their project last year. Rather than accepting a proposal from an outside organization, they solicited one from the School of Government (SOG). They offered to partner with the School to create a plan to minimize its operational impact on the environment.

The purpose of the project was to help the School not only “green” its own operations, but also lead the state’s governmental organizations to adopt sustainable practices. Local governments are increasingly under pressure to become more environmentally friendly. The School of Government, by improving its own environmental impact, could serve as an example to governments around the state.

“On an individual level, the project helped the School make its operations more sustainable.”

—John F. Kennedy
The current economic climate and outlook for the next year are cause for concern on many fronts. We are facing placement challenges resulting from curtailment of internships and hiring freezes of entry-level positions in governmental and nonprofit organizations. State budget cuts and reduced endowment contributions will likely impair our capacity to sponsor student events and provide financial support.

But amidst concerns about the impact of the economic downturn, there are some important bright spots that indicate that the public service flame is still burning. The engagement of youth in the presidential campaigns waged by both parties was exciting and energizing to those of us who want to attract the best and brightest to careers in public service. Long-standing stereotypes of government as the source or contributor to societal problems are being replaced as citizens and businesses look beyond ideology to government for practical, effective, equitable solutions to “wicked” problems. While debates about “big government” will undoubtedly continue, the importance of having ethical, experienced, and qualified professionals at the helm of public agencies and programs is unquestionable. And the concept of collaborative governance has become the rule, not the exception. This idea is at the core of contemporary public administration graduate programs and has come to life as governments work across sectors and boundaries—with one another and with citizens—to get the job of public service done well.

Applications are up

UNC-Chapel Hill’s MPA program also has witnessed some promising indicators of public service renewal. We’re in the midst of the admissions season, and our committees have been working extra hard. This year 134 applications were filed for 2009 admissions, compared with 72 last year; the overall pool is talented, diverse, and engaged. We’ve interviewed about half of these prospects, and the admissions committees and current students have been impressed by the caliber and commitment of the applicants. The applicants’ personal statements indicating why they are answering the call to public service and how our program fits with their career aspirations are inspiring and gratifying!

Encouraging signs for graduates

Despite likely placement difficulties for the 2009 graduating class, there are encouraging signs. Three of our students have been accepted into the highly competitive Local Government Management Fellowship program sponsored by the International City/County Management Association. Two second-year students were accepted for the prestigious Presidential Management Fellows program. And attendance at the February Job Fair interviews by representatives of North Carolina’s local governments, state agencies, and nonprofit organizations was encouraging.

Given the current challenges, we will depend more than ever on our alumni to partner with their MPA program on internships, career placements, and mentoring. Let us know how you can help our students!

Carl Stenberg
MPA Program Director

“This year 134 applications were filed for 2009 admissions, compared with 72 last year; the overall pool is talented, diverse, and engaged.”
environmentally friendly,” said team member Mary Tiger. “Every little bit helps. But on a more substantial level, we felt that in greening its operations, the School could serve as an example to the local governments it assists.”

The MPA team developed four recommendations for the School around which they built the SOGreen project:
1. Develop a School of Government environmental mission statement
2. Set and publicize goals based on the environmental mission statement
3. Launch a public information campaign
4. Support an ongoing School of Government sustainability group composed of faculty, staff, and MPA students.

Based on these recommendations, the MPA team evaluated the School’s current facilities to assess sustainability projects already implemented. As part of this research, the group interviewed faculty and staff to gather information and suggestions. Next they conducted a building and waste audit to ascertain the current operating environment of the School of Government.

Using this information, the MPA team decided to concentrate their efforts on four projects:
- Increase the building’s recycling rates
- Use more local and organic foods for School courses and programs
- Replace bathroom paper towels with energy-efficient hand dryers
- Develop purchasing policies to increase the use of soy-based inks.

These ventures build on sustainability initiatives already undertaken by the School, including installation of low-flow toilets and multi-setting T-8 fluorescent light fixtures. The MPA team also developed a public information campaign to increase awareness of and participation in the building’s sustainability efforts.

Although the MPA group projects are slated to end with final presentations this spring, the SOGreen project will continue. The SOGreen initiative now includes more than 20 faculty, staff, and students. The larger group has broken into three groups—education campaign, purchasing policies, and waste management—that meet quarterly to report on progress. The door is always open for more members to join in the effort.

“The project has turned into a collaborative group of students, faculty, and staff,” said team member Sybil Tate. “It’s the only group in the School where students and all types of employees can get engaged together.”

The next step for the SOGreen team is to acquire certification in LEED for Existing Buildings: Operations and Maintenance (O&M), a system for certifying green building performance, operations, and maintenance. The goal is to ensure that sustainable buildings are maximizing operational efficiency while minimizing environmental impact in six areas: sustainable sites, water efficiency, energy and atmosphere, materials and resources, indoor environmental quality, and innovation in operations. Points are awarded for meeting requirements in each area, and the points result in a certification designation of silver, gold, or platinum.

SOGreen plans to undergo a “gap analysis” to identify the feasibility and cost of each credit project. The analysis will give the team a baseline from which they will work to accomplish LEED for Existing Buildings: O&M. They are currently seeking funding sources to undertake this initial step.

The initiative has already begun to accomplish one of its goals: helping the School of Government serve as a leader in the sustainability movement. A team of MBA students from Kenan-Flagler Business School is studying SOGreen to create a model for “greening” their building. In this instance, government has become a model for business.

Visit www.sog.unc.edu/sogreen for updates on the project and www.usgbc.org for more information about the LEED rating system.
Cal Horton Honored with ICMA Distinguished Service Award

Cal Horton ’71, former Chapel Hill town manager and retired adjunct instructor of public administration and government at the School of Government, received the 2008 ICMA Distinguished Service Award. The honor is given to a retired manager who has made an outstanding contribution to the management profession and local government.

As Chapel Hill’s longest-serving manager, Horton was regarded as a professional who advocated for his employees, encouraged open communication, provided trusted advice for the council, and served as a voice for the community.

During his tenure from 1990–2006, he established an open organizational culture where employees were encouraged to participate in forums. Horton served as a mentor to MPA students and town interns, and he helped to create the Professional Partners Program of the North Carolina City and County Management Association (NCCCMA). Horton also previously served as assistant city manager in Decatur, Georgia.

During his 38-year career, Horton served as president of the Georgia City and County Management Association, the NCCCMA, and the MPA Alumni Association, which awarded him its Distinguished Public Service Award in 1997. He also served on numerous committees within ICMA and on the Georgia Municipal Association’s board of directors.

Upon Horton’s retirement in 2006, the Annual Cal Horton Municipal Service Award was created to recognize a town employee dedicated to “the highest ideals of public service.” Horton was also named one of “Fifty Who Made a Difference: Chapel Hill-Carrboro’s Top Fifty Leaders of the Last Fifty Years.”

At least nine other UNC-Chapel Hill MPA alumni were recognized with 2008 ICMA Service Awards for their commitment to public service and professional management:

John R. Pick ’72
Harry L. Jones ’74
Raymond G. Boutwell ’78
Peggy Merriss ’82
Rochelle Denise Small-Toney ’78
Stephen C. Cole ’86
Laura S. Gill ’86
J. Brannon Godfrey Jr. ’88
Edwin Lee Worsley Jr. ’97

Public Administration Conference Planned for Single Day on November 6, 2009

The 2009 conference planning committee has decided to make this year’s conference a one-day event, reflecting the nationwide economic difficulties and restrictions in travel budgets. The November 6 conference will focus on “hot” topics relevant to the times and to alumni. If you have ideas or suggestions for topics, please contact a committee member or Jean Coble at coble@sog.unc.edu.

2009 Conference Committee

<table>
<thead>
<tr>
<th>Chairs</th>
<th>Hazen Blodgett</th>
<th>Caroline Krisel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jim Greene</td>
<td>Matt Bosse</td>
<td>Ken Noland</td>
</tr>
<tr>
<td>David Vehaun</td>
<td>Monica Croskey</td>
<td>Jenny Noonan</td>
</tr>
<tr>
<td>Hardin Watkins</td>
<td>Delvin Davis</td>
<td>Doug Solomon</td>
</tr>
<tr>
<td></td>
<td>Jim Donnelly</td>
<td></td>
</tr>
</tbody>
</table>
ASSESSMENT CENTER A SUCCESS

First-year MPA students were welcomed back from winter break with a rigorous three-day Assessment Center designed to evaluate their skills in a simulated work setting, provide useful suggestions for personal growth, and create opportunities for meaningful connections with practitioners.

The three-day seminar consisted of a mock panel interview and an individual role-play exercise. Students also participated in a Myers-Briggs Assessment led by faculty member Vaughn Upshaw. Students are building upon the feedback they received during the Assessment Center in Gordon Whitaker’s Public Management and Leadership course this semester.

Volunteer participation is crucial to the success of this program. After receiving training in the scoring of each exercise, assessors make judgments about each student’s behavior during exercises and give feedback on performance.

Many thanks to the alumni and friends of the program who generously volunteered their time and expertise:

Jessica Aylor ‘05
Glenn Barnes ‘05
Kim Pearson-Brown ‘95
Elizabeth Cannon ‘75
Lyman Collins ‘82
B.J. Collins ‘01
Drew Cummings
Larry Davis ‘85
Delvin Davis ‘00
Jessica Dorrance ‘04
Bill Flexner ‘66
Kyle Gray ‘95

Randy Harrington ‘98
Gwen Harvey ‘76
Alicia James ‘04
Brandon James ‘04
Jason Kay ‘99
Bob LaPort ‘89
Taylor Libby ‘05
Chris Long ‘81
Elaine Mejia ‘96
Joe Moore ‘05
Ben Mount ‘03
Jenny Noonan ‘95
Doug Paris ‘05
David Parrish ‘03
Steve Raper ‘74
Ed Regan ‘71
Bing Roenigk ‘86
Ben Rowe ‘94
John Schelp ‘90
Stephanie Schmitt ‘01
Sarah Shapard ‘99
Christopher Sherman ‘05
Kristin Siebenaler ‘92
Bill Stockard ‘94
Philip Strach ‘97
Stacy Teachey ‘95
Steve Van Horn
Peter Varney ‘70
Rod Visser ‘85
Hardin Watkins ‘88

Planning has already begun for Assessment Center 2010, scheduled for January 6–7 at the School of Government. We hope that you will take the opportunity next January to connect with students and fellow alumni in Chapel Hill. Watch the next issue of Impact for details.

VISIT THE MPA WEBSITE FOR MORE NEWS AND PROFILES

In order to present a more engaging and complete picture of the MPA program, we are expanding the website this spring. Focus groups with students, discussions with faculty and alumni, and research on other MPA program websites have helped identify areas where information will be useful in student recruitment and alumni communication. The new format will include profiles of students and alumni, news of faculty and student research projects, and awards and publications.

Please visit www.mpa.unc.edu regularly to see what’s new. If you have ideas for additional news, stories, or profiles, please contact Jean Coble at coble@sog.unc.edu. Stay in touch!
Even after working and spending time with Sean Gallagher during our first semester as classmates, I still learn something new about him every time we sit down together.

Sean was born in Middletown, New Jersey, which he describes as a fairly large bedroom community, just under an hour from New York City. He was the oldest of his siblings, with a large age gap between Sean and his youngest sister. He assumed a lot of responsibility at age 13 when his father passed away.

When Sean entered college at the University of Delaware, he chose to join the Army ROTC, mindful that his brother was only two years behind him. “I wanted to reduce the burden on my mother,” Sean said, “because I knew she was going to have two kids in college at the same time.”

His decision to join ROTC was the first of many career decisions inspired by an interest in public service. “It was a family tradition,” he told me. “My parents instilled a spirit of public service and the Army reinforced it. I have a sense of pride in my community and my nation.”

Sean spent 10 years in the Army, most of it at Fort Bragg, though he deployed to both Iraq and Kosovo during his career. He has achieved the rank of major and describes many of his responsibilities in the military as being similar to those of a public administrator. In 2005, he decided to take advantage of the Army’s Advanced Civil Schooling program, which allows career officers to pursue a graduate degree before returning to active duty.

Sean describes public administration as a natural fit, given his values and training. Having lived in North Carolina for more than a decade, he understood that being a student at UNC was “something special.” The reputation of the UNC-Chapel Hill MPA program appealed to him because of his goal to pursue a career in city management after retiring from the Army.

Sean, who was awarded the Jean Coble Scholarship, has taken advantage of many rewarding opportunities in the MPA program. One of the most meaningful to him was working with School of Government faculty on Governor Beverly Perdue’s transition team on military affairs. “Even though I was a student,” he says, “the other participants regarded me as a professional. I don’t think that would happen just anywhere.” Sean said it was meaningful to give back to the community around Fayetteville and Fort Bragg, home to many of his friends and colleagues.

Once Sean completes his MPA degree, he will go back to the Army for eight years until he is eligible for retirement. He expects to be deployed to Iraq or Afghanistan within a year of graduating, but hopes to ultimately pursue a career in city management on the east coast.

“This is work with meaning,” Sean says. “Public service is really selfless service—making your community better than it already is, and helping your fellow citizens is at the heart of public service.”

“This is work with meaning. Public service is really selfless service.”
WELCOME TO THE 2009 ALUMNI BOARD

President  
Sean Brandon ’99  
Director of Mobility and Parking  
Savannah, Georgia

President-Elect  
Marchell Adams-Davis ’92  
City Manager  
Hamlet, North Carolina

Immediate Past President  
Elaine Mejia ’96  
Director, NC Budget & Tax Center  
Raleigh, North Carolina

Treasurer  
B.J. Collins ’01  
Program Analyst, Office of Administration and Resource Management  
US Environmental Protection Agency  
Research Triangle Park, North Carolina

Conference Chairs  
Jim Greene ’87  
Deputy City Manager  
Concord, North Carolina

David Vehauun ’87  
Management Services Administrator  
Rock Hill, South Carolina

Hardin Watkins ’88  
Town Manager  
Garner, North Carolina

Scholarship Chair  
David Cooke ’82  
Manager  
Wake County, North Carolina

Members At-Large  
Ruffin Hall ’93  
Budget and Evaluation Director  
Charlotte, North Carolina

Ursula Hairston ’98  
Human Resources Director  
NC Office of State Budget and Management  
Raleigh, North Carolina

Bob Noe ’68  
City Manager (retired)  
Leesburg, Virginia

Visit www.mpa.unc.edu for updates on alumni events and news, as well as contact information for board members.
The idea of public service permeates Carolina’s MPA program. It’s there in the way the professors carry themselves, in the administration, and in the other students.”

Sean Brandon is following the career path he seemed destined for at a young age. At 12, after watching the film Star Wars, he wanted to know: How many people live on the death star? What do they do with their trash? Do they have some kind of transportation system to get around? He was already thinking like a person in city management. These days, Sean not only knows all about the transportation system in his adopted home of Savannah, Georgia—he manages it.

As the city’s first director of mobility and parking, Sean oversees transportation services including taxis, tours, water ferries, downtown transportation, a 4,000-space parking system, a bike plan, and a newly revived streetcar system. In 2008 Sean transitioned from assistant to the city manager to directing the new department, and from managing a couple of people to nearly 100. “Everything I learned in the MPA program about personnel law had been put in a repository in the back of my mind until I really needed it,” he says. “And now, I definitely need it.”

Underlying Sean’s management training and skills is an early and lasting impulse to consider the welfare of citizens—in the fantasy world of Star Wars or the real community of Savannah. “The idea of public service permeates Carolina’s MPA program,” Sean says. “It’s there in the way the professors carry themselves, in the administration, and in the other students. There’s an overwhelming sense of ‘doing good.’ It doesn’t even need to be talked about. It just is.”
On the Move

Tom Dark ‘73 retired as chief administrative officer for the City of Shreveport, Louisiana, in December 2008.

Jennifer Cohen Golynsky ‘88 has been named vice president of business development for EQmentor Inc. in Cornelius, North Carolina. The company offers subscription-based online mentoring services for working professionals.

Andy Willis ‘94 has been appointed senior advisor for governmental affairs by Governor Beverly Perdue. Willis is the former vice president of government relations for the University of North Carolina system.

Emily Bruce ‘03 has been named development director for the North Carolina Theatre in Raleigh.

Keith Etheridge ‘03 has been appointed budget manager for Richland County, South Carolina.

Alicia Jolla ‘03 has joined Target Corporation in Minneapolis, Minnesota, as manager of supplier diversity.

Accomplishments

Amy Pomeranz Essley ‘98 completed Leadership United, a program of the United Way of Central Indiana. Essley is director of site-based programs for Big Brothers Big Sisters of central Indiana.

Emily Williamson ‘01 was named 2009 Burke County Woman of the Year. She is vice president for student development at Western Piedmont Community College.

Marriages

Doug Paris Jr. ‘05 and Melissa Danie were married on October 18, 2008. He is employed by the City of Salisbury.

New Arrivals

Lee Worsley ‘97 and his wife, Amy, welcomed son John “Jack” Worsley into their family.

Michael Waters ‘97 welcomed daughter Maya Isabella on November 20, 2008.

Ashley Adams Matthews ‘97 and her husband celebrated the birth of son Casey James on January 17, 2009.


Deborah Long Goldberg ‘02 and her husband, Jonathan, welcomed daughter Julia Davis on December 17, 2008.

Stacey Isaac Berahzer ‘03 and her husband, Damien, celebrated the birth of son Gabriel Evan on December 11, 2008.

Dempsey Benton ‘67

has been appointed by Governor Bev Perdue to head the state’s Office of Economic Recovery and Investment. The office is charged with coordinating and monitoring the state’s handling of federal stimulus funds. Benton most recently served as secretary of the NC Department of Health and Human Services. Before that he was chief deputy secretary of the NC Department of Environment and Natural Resources and served as manager of Raleigh and Elizabeth City as well as finance director for Rocky Mount.
2008 Donors Make a Difference

The MPA program gratefully acknowledges alumni and friends listed below who have contributed to another successful year. Your generosity allows us to continue to offer valuable aid and services to MPA students. Thank you.

Donors are distinguished in two categories of giving. The “A” Honor Roll recognizes donors whose cumulative giving has crossed a threshold of $5,000. “Sustained Givers” are alumni whose cumulative giving has reached a threshold of $500.

“A” Honor Roll

These donors have taken a leadership role in supporting the MPA program’s mission to prepare students for leadership careers in public service. Those names shown in bold were added to the list in 2008.

Russell Allen
David Ammons
William Flexner
Barbara Gunn
Donald Hayman
Wally Hill
Cal Horton
Ed Kitchen
Robert and Geraldine Laport
Ellen Liston

MPA Alumni Association
NC Association of County Finance Officers
NC City County Management Association
Susan Stewart Mengel
Jane Preyer
Steve Raper
Doug and Sharon Rothwell
Sidley, Austin, Brown & Wood LLP

Cynthia Sommer
Betty Ross Howe Stafford
Richard and Jere Stevens
Glen Stine
Malchus and Amanda Watlington
Gordon Whitaker
Kenneth Woodcock
Richard and Patricia Woodcock
Edward Wyatt
Deil and Patricia Wright

Sustained Giving

Our thanks and appreciation goes to those individuals who give consistently to the MPA program. The donors listed below join a group of prior donors listed on the “Sustained Givers” plaque located in the MPA suite in the Knapp-Sanders Building.

Rolf Blizzard
Emily Bruce
Elizabeth Cannon
Bryan Foster
Nancy R. Kahn
Ben Lane
MPA Class of 1978
MPA Class of 2006

Robert Noe
Charlie Shapard
Amy Stevens
Faith M. Thompson
John Wester
Brittany Whitmire
Wylie Williams

PARTICIPATION BY CLASS

The list below reflects the percentage of class participation with individual gifts in 2008.

Your Gift Matters

The individuals below have demonstrated a commitment to providing a quality graduate education to future public service leaders.

J. Russell Allen
Raymond Allen
Stephen Allred
David N. Ammons
Justin Amos
Marshall and Kellie Ashcraft
Gerald Asher
Jacqueline Ashley
Susan Austin
Creighton Avila
James M. Baker
Cindy Ballenger
Glenn Barnes
John Barnes
Bree Bean
Douglas Bean
Stephanie Benson
Stacey Isaac Beratzer
Maureen Berner
Rolf Blizzard
Heather Chartier
Kyung “Wilson” Cho
Catherine Clark
Jean and Tim Coble
Sean Coffey
David Cooke
Ryan Davidson
Larry Davis
Teresa Derrick Mills
Olivier Devaud
Julia Dever
Jim Donnelly
Jessica Dorrance
Matthew Duchesne
Nicholas J. Dula
Beth Eastlick
Erik Eckert
Jenny Noonan Edmonds
Joshua Edwards
Amy Pomeranz Esley
Ryan Ewalt
Joseph Farrell
Bryan Foster
Peter Franzese
Jeffrey Gledhill
Margot Gold
Jennifer Cohen Golynsky
Bryan Grady
Kyle Gray
Barbara Gunn
Ruffin Hall
Randy Harrington
James and Lorna Harris
Guendolyn Harvey
Donald Hayman
Margaret Henderson
Carol Cooley Hickey
Barbara Hoecke
Laura Hoghead
John Holloway
Cal Horton
James Howerton
Amy Hurt
Kate Ivins
Nicky Jaming
Gilbert Jardine
Laura Jensen
Alexis Jones
Peter Key
John W. King
Ed Kitchen
Nancy Kuhn
Benjamin Lane
Robert and Gere Laport
Alan Lemke
David Leonetti
Taylor Libby
Alfred Light
Judi Loberg
Heather Luckey
Vi Lyles
Ashley Matthews
MAXIMUS
Jamie McCall
Faith McDowell-Thompson
Denny McGauley
Richard McLean
Peggy Merriss
Florentine Miller
Joseph Moore
Christopher Morello
Jefferson D. Morgan
NC Association of County Finance Officers
NC City and County Management Association
NC Local Government Budget Association
NC Local Government Information Systems
Daniel Neuman
Robert Noe
Kenneth Noland
Michael Owens
Abby Parcell
Joseph Parker
Sandra and Pat Pate
Charlotte and Thomas Peddicord
Charles Perusse
Sharon Pickett
Catherine Pierce
Justin Powell
Prudential Financial
Shawn Purvis
Roderick Viessner
Jack Vogt
Devonah Viessner
Julie Walden
Terry Waterfield
Hardin Watkins
Malchus and Amanda Watlington
John Wester
Gordon Whitaker
Karen White
Brittany Whitmire
Mark Williams
Wylie Williams
Emily Williamson
Andy and Jennifer Willis
Kory Wilmot
Kenneth Woodcock
Richard and Patricia Woodcock
Lee Worsley
Edward Wyatt
Sara Yanosy
Steve Yost
Michael Young

2008 SUMMARY OF GIVING
Total gifts: $74,548

Who we are:
Alumni $46,384
Friends $20,164
Other Organizations and Businesses $8,000

Where we gave:
Scholarships $66,979
General Fund $7,569
Mark Your Calendar: Upcoming Events

April 17
Capstone Conference
The Capstone Conference, which will be held at the School of Government, showcases research projects by second-year students who have been working with their advisory committees for most of the academic year. This year’s topics, reflecting the interests of the students, include recommendations to increase restaurant inspection rates, a study of public opinion regarding drought water surcharges, and an evaluation of mortgage counseling services.

May 9
Graduation
The 2009 MPA graduation ceremony will be held at 11 a.m. on Saturday, May 9, the day before the University’s commencement. The graduation address will be delivered by MPA alumni Doug and Sharon Rothwell. Doug Rothwell is president of Detroit Renaissance, and Sharon Rothwell is vice president of corporate affairs for Masco Corporation. Both previously held positions in state government.

August 29
Alumni Picnic
Reconnect with old friends and visit with current students while enjoying North Carolina barbeque and lively music at the School of Government.

November 6
Public Administration Conference
The 2009 Public Administration Conference will be held at the School of Government and will feature educational seminars and networking opportunities. Reunion years include the MPA Classes of ’69, ’79, ’89, and ’99.

UNC-Chapel Hill is scheduled to play Duke University on Saturday, November 7. Tar Heels are invited to reunite with old friends, enjoy the football game, and show their Carolina spirit. Beat Duke!

Visit www.mpa.unc.edu for updates on these and other events.