PROFESSOR JACK VOGT ANNOUNCES RETIREMENT

One of the MPA Program’s longest serving professors, Jack Vogt, announced his retirement from full-time teaching over the summer. In 1973 when Professor Ken Howard was appointed to Governor Jim Holshouser’s state budget staff, Jack was lured to the Institute of Government by the warmer climate of Chapel Hill. One year later Jack taught his first class to MPA students, beginning a 32-year connection with the MPA program.

During his tenure, Jack helped plan and teach the basic budgeting class familiar to every MPA student. However, Jack’s Capital Budgeting and Finance course has been the course that has been his most popular. The relationships created in the classroom have carried on long after graduation. Many MPA alumni are in regular contact with Jack as issues and questions arise in their professional careers. Reflecting on these long-lasting relationships, Jack says, “I’ve always liked teaching and the almost daily interaction I have with both public officials and MPA students. Calls from officials about current issues they are dealing with help me bring real situations into the classroom and blend the worlds of practice and theory. I don’t think I would have been happy doing only one or the other.”

Jack has been a part of the unique evolution of the MPA program from a one-year program to a two-year program, with a student body that has more than doubled. “Each cohort has its own personality and strengths, but every class has a similar interest, enthusiasm, and developing commitment to public service,” says Vogt. “I’ve been very fortunate to also have been part of a faculty that has worked well together and shares a dedication to public service, teaching, and scholarship.”

During the 2006 Conference on Public Administration, MPA Alumni Association President-elect Lee Worsley ’97 announced the creation of a scholarship honoring Jack. “It is certainly an honor for me to announce the A. John Vogt Scholarship,” Worsley said. “Jack has been a mentor and influence for me as I have progressed throughout my career in local government. But more importantly, Jack has influenced budget policy throughout North Carolina and the country. He has helped countless public officials in dealing with difficult financial issues and done so in a caring and professional way. Jack’s commitment to public service is very much appreciated, and this scholarship will be a lasting legacy to the significant contributions that Jack has made to government in North Carolina and beyond.” The fundraising campaign for the Vogt Scholarship is in its silent phase, but alumni will soon be hearing more about this wonderful tribute.

During a celebration of Jack’s career held at the School of Government in September, the A. John Vogt classroom was unveiled. Jack has received numerous other honors. In 2003 he was honored with the S. Kenneth Howard Career Achievement Award of the Association for Budgeting and Financial Management, a special interest section of the American Society for Public Administration. More recently the North Carolina Local Government Budget Association created the A. John (Jack) Vogt Award for Outstanding Commitment to the Advancement of Local Government Budgeting and Evaluation. The association further honored Jack by naming him the first recipient of this new annual award.

Jack will continue to work with the School of Government on a contract basis through 2008. We wish him well in the beginnings of his retirement!
IN THE HOME STRETCH
by Carl Stenberg, MPA Program Director

We are in the home stretch of the fall semester, my first as MPA director. At the outset, I want to report that experiences over the past three months have underscored that I made the right decision to accept Mike Smith’s offer to succeed David Ammons. The caliber of the students, commitment of the alumni, and contributions from faculty and staff across the School of Government have been impressive—and gratifying. Here are some highlights of the semester that might be of interest to Impact readers.

We began the semester with a series of energizing and enriching events—orientation for the first-year students and dinner at my home, transition seminar for the second-year students focusing on reviews of their summer professional work experience, and the annual alumni picnic. All of these facilitated the bonding process and put us on a positive path for the year.

Continuing the “On the Road Again” theme from my previous column, two field trips took place in October. The first, to Charlotte, involved 40 of our first- and second-year students who attended sessions with alumni in City Hall to talk about career planning and strategies. The second, to Asheville, involved Mike Smith, Ann Simpson, and the MPA team meeting with more than 20 alumni at the Governor’s western residence to discuss program developments and student placement opportunities.

In addition to their course work, many of our students were actively engaged in intramural sports this fall. The MPA “SOG Pound” fielded two flag football teams; while they went down to defeat in the playoffs, the spirit and sportsmanship of each unit was impressive, as was the support they received from the sidelines from fellow students and faculty and staff members. Later in the semester, we fielded an intramural soccer team, which showcased the fancy footwork skills of our two first-year “geezers,” Kyung Ik (Wilson) Cho and Mike Stepanek.

The annual Conference on Public Administration in early November was a solid success, both substantively and socially. The capstone event was the Dean’s Dinner, where Mike Smith announced a scholarship initiative honoring Jack Vogt and a “mystery guest” donated the Deil Wright bobblehead. The bobblehead was subsequently auctioned on eBay and netted $760 for MPA scholarships.

In mid-November, classes returned to the seminar room, across from my office, which has been decorated with paneling donated from Joseph Knapp’s river house in New York. Our students are now surrounded by beautiful pine walls, a mantel and fireplace, and Waterford crystal sconces, which provide a warm and inviting environment for class discussions. Be sure to stop by Room 3104 on your next visit to the MPA suite!

Finally, work is underway to review the MPA curriculum in light of the program’s mission, national accreditation standards, and employer expectations, as well as the mission of the School of Government. The committee, which is composed of David Ammons, Maureen Berner, Cal Horton, Willow Jacobson, Bill Rivenbark, Gordon Whitaker, and yours truly, and assisted by first-year student Weiping Yang, plans to reach out to alumni and students during the spring semester to get advice and feedback. Similarly, the applied doctoral initiative, headed by David Ammons, is moving forward, and we will keep alumni and students in the loop as we assess possibilities for this new feature of our program.

We plan to continue to call upon many alumni during the spring semester for help with the Assessment Center, Career Fairs, Capstone Committees, and student placements. Your positive responses to our requests for advice and assistance—and your willingness to give back time to help our students and faculty—mean a lot to all of us associated with the program.

Don’t wait for us to call on you! If you have suggestions or questions, please get in touch with me or drop by the office for a visit. It would be great for the “still new” director to hear from you.

FORMER UNC PRESIDENT WILLIAM FRIDAY ADDRESSES STUDENTS

The School of Government welcomed a special guest on October 18, 2006, when former UNC System President William Friday gave the second in a series of lectures sponsored by the Carolina Students for Future Leadership. President Friday’s remarks focused on the lessons he has learned from a lifetime in public service. MPA students and faculty were treated to many fascinating stories and anecdotes including President Friday’s involvement with the Institute of Government as a counselor for Tar Heel Boys’ State.

President Friday served as the UNC system president for 30 years, during which he oversaw the creation of the 16-campus structure. Since his retirement in 1986, he has continued to be a fixture on the UNC campus and throughout North Carolina.

Former UNC President William Friday spoke to MPA students in October at the School of Government.
FROM THE MANAGER
by Sharon Pickard

“We hunger for change, we search for variety, yet we constantly return to those we hold dear.”

—Anonymous

As we approach the end of one year and consider resolutions for the new one, we sometimes view our current circumstances with a cloudy magnifying glass, thus creating a hunger for change and variety. This desire to shake things up a bit may be a positive influence that leads us to explore career changes, consider constructive resolutions to improve relationships, and to make lifestyle changes for improved health.

The MPA Program is now holding placement seminars for both first- and second-year students. In preparation for internship and job searches, we often remind current students that employment trends of today indicate they must be prepared to hold a variety of positions throughout their careers. One may be considered a successful leader if change is viewed as a positive element and support systems are kept in good repair in advance of change to prevent personal foundations from suffering direct blows.

Two years ago I found myself searching for variety and luckily was invited to become part of the MPA fold. It has been a delightful experience to meet so many new folks along the way, and I do hold these friendships dear. Please consider this a formal thank you to dear friends for sharing the MPA Program with me.

Happy holidays and best wishes for peace and much success in the New Year!

FRAYDA BLUESTEIN NAMED ASSOCIATE DEAN FOR PROGRAMS

School of Government Dean Michael R. Smith has announced that Frayda Bluestein will serve as the School of Government associate dean for programs. The newly created associate dean position will strengthen administrative capacity at the School now that Smith has assumed his part-time duties as UNC-Chapel Hill’s vice chancellor for engagement. “Frayda is the perfect person to fill this role,” Smith said. “She is smart, thoughtful, and creative—she understands what we do and she is committed to doing it even better.”

As associate dean for programs, Bluestein will be responsible for faculty orientation and working with faculty advisory committees. She also will be responsible for managing and supporting the School’s appointment, promotion, and tenure process, and she will have lead responsibility for implementing and managing changes within the faculty’s General Government Working Group. Bluestein says she is pleased to have the opportunity to support the mission and work of the School in a different way. “I love my work as a faculty member,” she said, “but I am excited about the opportunity to support the work of other faculty and staff and to strengthen our services to the people we serve.”

Before joining the Institute of Government faculty in 1991, Bluestein worked for four years in a private law practice, focusing primarily on municipal and land use law. She also worked for one year in the Legislative Drafting Division of the NC General Assembly. Her teaching, research, and writing are focused on the legal requirements for bidding local government contracts, conflicts of interest in contracting, and general local government law.

Bluestein holds a bachelor’s degree from the University of California at Berkeley and a law degree from the University of California at Davis.

DEAN MIKE SMITH NAMED VICE CHANCELLOR FOR ENGAGEMENT

UNC Chancellor James Moeser has named Dean Mike Smith the University’s first vice chancellor for engagement. The appointment to the newly created post became effective at the November meeting of the UNC-Chapel Hill Board of Trustees. Smith will continue to serve as dean of the School of Government in addition to his new responsibilities as vice chancellor.

As the vice chancellor for engagement, Smith will serve as an advocate and facilitator for greater campus-wide engagement with North Carolina. When announcing the appointment, Chancellor Moeser said, “Mike Smith has been among the great champions on this campus for doing more with engagement over the past several years. He has worked tirelessly with passion. He will help us define the even deeper level of engagement that I know we are capable of achieving.”

Smith served as a professor of public law and government for 14 years before becoming director of the Institute of Government in 1992. As a faculty member, Smith wrote, taught, and consulted extensively in two fields: civil liability of public officials and legal aspects of corrections.

Smith led the successful transition of the MPA program from the Department of Political Science to the School of Government in 1997, and he was named dean when UNC created the School of Government in 2001. Since taking on that role, he has expanded the School’s capacity to help public officials in public management, finance and administration, but without reducing the traditional strengths in public law. Smith has improved faculty diversity and broadened the School’s financial base through fund raising, and he helped secure support for a legislative appropriation to expand and renovate the Knapp Building, which was re-dedicated as the Knapp-Sanders Building in 2004.

Mark Your Calendar:
2007 Conference on Public Administration

Make plans now to join us at the 2007 Conference on Public Administration, scheduled for November 1–2 in Chapel Hill. In addition to an outstanding program, we will honor Jack Vogt for his more than 30 years of service to MPA students and alumni.
FACULTY HIGHLIGHTS

• **Michele Hoyman** gave a lecture at the London School of Economics on June 24, 2006. Her topic was “Student Activism in the 1970s Compared to Now.” The other members of the panel included a member of the European Union Parliament and a current student activist at the London School of Economics. It was the occasion of the 35th reunion of the class of 1970–1971, the year Michele was a student there.

• **John Stephens** has had a busy fall of teaching about public dispute resolution in North Carolina and beyond. He modified his MPA course to focus more on “deliberative democracy,” and taught his three-workshop sequence on public dispute resolution in Wilmington, Charlotte, Winston-Salem, and Chapel Hill. On campus, he taught facilitation skills to professional nursing, nutrition, psychology, social work, dentistry, and medical students who specialize in maternal and child health. In December he taught collaboration skills in a leadership program for the Charlotte-Mecklenburg Police Department. John continues as editor of *Popular Government*. The spring/summer 2006 issue featured an article titled “Gainsharing in Local Government,” written by David N. Ammons and William C. Rivenbark. For details, visit http://www.sog.unc.edu/popgov/.

2006 CONFERENCE ON PUBLIC ADMINISTRATION

On November 2 and 3, 160 alumni and friends of the MPA Program and the School of Government were welcomed back to Chapel Hill for the annual Conference on Public Administration. The theme of this year’s conference was “Mind the Gap: Achieving the Common Good in a World of Change.”

US Representative Bob Etheridge opened the conference with a keynote address on his experiences in public service on the local, state, and federal levels. Representative Etheridge’s address set the tone for the afternoon’s breakout sessions.


The Friday morning plenary session featured UNC alumnus David Chadwick sharing his experiences as a former basketball player for Coach Dean Smith. Chadwick, who regularly speaks to public and private sector organizations, is the author of *The Leadership Principles of Dean Smith*.

The 2006 Conference on Public Administration was a great success. Much of the credit belongs to the planning committee members, who worked tirelessly to ensure that the conference was a valuable experience for everyone who attended. Our sincere appreciation is extended to the dedicated volunteers listed below.

**Committee Co-chairs**  
Chelsa Gurkin and Elizabeth Jordan

**Committee Members**  
Carolyn Carter  
Frank Cope  
Bill Flexner  
Elaine Mejia  
Marc Nelson  
Kelley O’Brien  
John Quinterno  
Anne Tompkins  
Lib Wanner

Faculty member Deil Wright was presented with a look-alike bobblehead at the Dean’s Dinner on November 2. The bobblehead was later auctioned on eBay, raising more than $700 for MPA scholarships.

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Lib Wanner
TRUE CAROLINA BLUE
by Jean Coble

In January 2005, I received a phone call from David Vehaun ’87. David asked if I was working with MPA Program admissions, and he went on to explain that he was encouraging a particular student to apply. David commented “Mother Nature doesn’t give us very many of these, Jean—she is a keeper.” David was right! Let me introduce you to Monica Croskey.

Monica grew up in Sumter, South Carolina, which she describes like this: “Sumter is a small, tight-knit community where the classmates you graduated from high school with are also the ones you started kindergarten with.” Monica says, “Sumter has three claims to fame: they believe they are the first town to adopt the council/manager form of government; they have Shaw Air Force Base; and they have Swan Lake.”

Monica, who is a second-year student, says she is excited to be a part of the UNC MPA Program. “I knew I wanted a career in public service,” she explains. “It just feels right. Early in my undergraduate career, I realized I wanted to work in government, but I wasn’t sure at what level.” While she was an undergraduate at Winthrop University, Monica interned with David Vehaun, finance director for the City of Rock Hill. “My internship put me in City Hall,” Monica says, “and it was there that I recognized the important role that local government plays. From that point forward, I have been exclusively focused on public service at the local level.”

Monica says she still regards David as a mentor. Likewise, David valued their experience working together. He says, “Monica worked in the Risk Management office on a really boring project. Or least it was boring to me—but she excelled. The project used Monica’s excellent analytical skills.” In addition, David teaches a public budgeting class at Winthrop University, and Monica enrolled in the class. David says, “I remember reading one of her assignments and thinking, ‘she really understands the nature of local government.’ We began to have conversations about public administration careers, and I was thrilled when she was admitted to UNC’s MPA Program.”

When asked why she chose Carolina for graduate school, Monica laughs. “Well, David really biased me,” she admits. “I looked at other programs, but after a visit to UNC I knew I had to be here. Because of my strong interest in local government management, I wanted to be somewhere that shared an equal commitment to local government. I enjoy learning about the other levels of governments and nonprofit organizations because they play an important role. At the end of the day, however, I want to be in a program that will prepare me for a successful career in local government. And after a quick look at the MPA alumni from UNC—wow! They are truly leaders in their fields. And with David as an example, it seemed that the alumni remained connected to the program long after completing their degrees. Other programs didn’t seem to have that strong alumni connection. I knew this program would invest in me and my career development.”

Monica did her summer internship with the Charlotte-Mecklenburg Utilities Department, where she was supervised by Doug Bean ’74. When asked about her internship experience, Monica is quick to say, “I was fortunate during my internship to watch a great manager at work.” She continues, “Coming fresh from undergrad, it was important for me to be in a graduate program where I could gain practical skills. During my summer internship, I was able to put into action the very things that I learned in many of the courses I took during my first year. I feel fortunate to be in an academic setting that has given me the skills to do the work—the skills to have a successful career. I can’t wait to get back out there after graduation. My goal is to return to the Charlotte/Rock Hill area.” With enthusiasm and confidence, Monica sums up her career goal by saying, “I’m going to be a city manager someday.”

Monica is the 2006–2007 recipient of the Nanette V. Mengel Scholarship.

FACULTY PROFILE

This year Impact will profile some of the MPA Program’s newest faculty members. These new professors help ensure continued excellence in teaching and dedication to public service. Professor Chuck Szypszak currently teaches Introduction to Law for Public Administrators, which is offered as an elective.

Profiles of all MPA faculty can be found online at www.mpa.unc.edu/faculty/index.html.

Name: Chuck Szypszak
How long have you been a faculty member in the MPA Program? Since July 2005
Hometown? Elizabeth, New Jersey
Educational Background? B.A in history from the University of Southern California, M.A. in history from San Diego State University, and a J.D. from the University of Virginia School of Law
What attracted you to the SOG/MPA program? I was drawn by the opportunity to contribute to an outstanding school and university. The School of Government helps its students and clients to better understand the law and public responsibility, while supporting the reform of laws and institutions that affect individuals.
What is your favorite thing about the MPA program? Being part of the intellectual and professional growth of talented individuals who have chosen to pursue studies and a career dedicated to improving others’ lives.
AMMONS ELECTED FELLOW OF NATIONAL ACADEMY OF PUBLIC ADMINISTRATION

Dr. David N. Ammons, professor of public administration and government, has been elected a fellow of the National Academy of Public Administration (NAPA).

The academy is an independent, non-partisan organization chartered by Congress to assist federal, state, and local governments in improving their effectiveness, efficiency, and accountability. NAPA’s 550 fellows include current and former cabinet officers, members of Congress, governors, mayors, state legislators, diplomats, business executives, local public managers, and scholars. Each year, academy fellows elect new members who have made sustained contributions to the field of public administration through public service or scholarship. Also elected as fellows this year were Tom Lundy, manager of Catawba County, and Harry Jones, manager of Mecklenburg County.

Both Lundy and Jones are graduates of the UNC-Chapel Hill MPA Program.

Ammons joined the Institute of Government in 1996 and directed the Master of Public Administration Program from 2001 until earlier this year. His primary focus is local government performance measurement, benchmarking, and productivity improvement. He joins three other School of Government faculty members who were previously named NAPA fellows: Carl Stenberg, Deil Wright, and Jesse White.

LIFE EVENTS

ON THE MOVE…

Alex Ashton ’04 has taken a position in Guilford County as the open space planner in the Department of Community and Economic Development. Erin McIntyre Eckert ’00 has been promoted to director of planning and design for EnvironSafe Consulting. Nancy Rich Kuhn ’73 has been named director of external relations for the Business-Higher Education Forum in Washington, D.C. Verla Insko ‘90 received the Defenders of Justice award this year from the NC Justice Center. The award was presented on October 19, 2006, at a banquet at the Friday Center in Chapel Hill. Fran Fierro O’Reilly ’98 is now the senior director for legislative affairs for the American Health Care Association in Washington, D.C. Heather Martin ’01 has joined Parker, Poe, Adams & Bernstein in Charlotte. Justin Powell ’01 has accepted an opportunity to work in the Office of Management and Budget in Greenville, South Carolina. Melanie Raterman ’03 is the new assistant director of annual giving at the University of the Pacific in Stockton, California. Tom Thompson ’77 received the 2006–2007 Rick Perkins Award for Excellence in Technical Instruction at Savannah Technical College. Tom is currently head of the Department of Accounting. The award capped an eventful year in which Tom co-chaired the College’s SACS-COC Quality Enhancement Plan team. Bill Webster ’85 has become the interim parks and recreation director for the Town of Chapel Hill. Bill has served as the assistant director since 1998.

WEDDINGS…

Erin McIntyre ’00 married fellow UNC alum John Eckert on September 23, 2006, at Pine Lake Pavilion in Mebane, North Carolina.

NEW ARRIVALS…

Erin Norfleet ’00 and her husband, Chris, welcomed Ida Faye into the world on September 21, 2006, at 2:52 p.m. Ida weighed in at 7 lbs. 5oz. and was 20 inches long. Rolf Blizzard ’95 and his wife, Ashley, are pleased to announce the addition of Orion Banks Blizzard to their family. Banks arrived at Rex Hospital at 4 p.m. on October 3, 2006. He weighed 7 lbs. 9 oz. and was 19 inches long. Eric Peterson ’88 and his wife, Chris, announce the birth of their second daughter, Anna Katherine Peterson. Anna was born on October 15, 2006. She weighed 8 lbs. 10oz.

MPA Field Day in Charlotte

MPA students and faculty ventured to Charlotte in October for a chance to meet with area alumni. Students were able to meet with alumni during breakout sessions to discuss their experiences working in local government, career paths, and perspectives on life after graduation. Participants also were given a walking tour of the economic development efforts of uptown Charlotte. One of the highlights of the trip was meeting with alumni and prospective employers in small groups during lunch. Thank you to all of the MPA alumni who helped make the trip to Charlotte a great experience.

A total of 850 copies of this document were printed by the School of Government at the University of North Carolina at Chapel Hill, at a cost of $317.56 or $0.37 per copy. These figures include only the direct cost of reproduction. They do not include preparation, handling, or distribution costs.
MPA PROGRAM WELCOMES INTERNATIONAL STUDENT

Every cohort is made up of students from diverse backgrounds who have traveled from far and wide to study at the School of Government. This year we brought one from Korea! Kyung Ik Cho, better known around the MPA Program as “Wilson,” was born in Hongcheon, a small town located in eastern Korea. Prior to coming to the MPA Program, Wilson worked in the Seoul Metropolitan Government. As an assistant director, he analyzed the city’s major policies and affairs for the Office of Planning. His job also allowed him to take part in the creation of the Mayor of Seoul’s reports to the president of Korea, as well as the city’s master plan and annual basic plan. Before becoming a public official, Wilson worked for private firms handling the importing affairs for a trading company.

While the promise of warm weather helped steer Wilson and his family to North Carolina (and away from such programs as SUNY-Albany), he says that his classmates have been a highlight of his first semester at the School of Government. “Studying with young American students has been my favorite thing. I’m the oldest and only international student in our class. Studying in English has been a challenging and heavy job, however, many students have helped me. I really appreciate them.”

With one semester under his belt, Wilson is looking forward to other opportunities associated with being an MPA student. “I’m currently recharging the knowledge I’ve used over the last 10 years. I’d like to learn up-to-date expertise through the MPA Program and experience real American public administration at a state/local government agency during the professional work experience. Additionally, I’d like to take trips to many cities to extend my knowledge.”

THANK YOU TO OUR CONFERENCE SPONSORS

We are grateful to everyone who contributed to and participated in the 2006 Conference on Public Administration. We would like to extend a special thanks to our sponsors. Without their generous support, this event would not have been possible.

Silver Level Sponsors

MAXIMUS, INC – Raleigh, North Carolina
“Helping Government Serve The People” is our mission. We offer a variety of services that respond to the challenges facing public sector managers at the federal, state, and local government levels.

INNOVA PLAN STRATEGIES, LLC – Charlotte, North Carolina
Innova Plan Strategies, LLC is a full-service employee benefit brokerage firm offering expertise in medical, dental, vision, life, disability and retirement plans. We partner with our clients to provide customized, personal service while offering a variety of innovative, tailored benefit programs that we implement, manage, and administer for our clients.

NC 401(K) PLAN – Raleigh, North Carolina
The Department of the State Treasurer offers the NC 401(k) Plan to state and local government employees as a supplement to the State Retirement System. As a state-sponsored benefit, the NC 401(k) Plan provides public employees a low-cost option to save for their retirement years. The plan offers a variety of education programs, life planning courses, and group and individual meetings through our 12 local education and enrollment regional managers located throughout the state.

Exhibitors

NC RURAL ECONOMIC DEVELOPMENT CENTER – Raleigh, North Carolina
The North Carolina Rural Economic Development Center develops, promotes, and implements sound economic strategies to improve the quality of life of rural North Carolinians. The Center, created in 1987 as an independent nonprofit, assists the state’s 85 rural counties with infrastructure development, entrepreneurship, small town revitalization, and leadership and workforce development.

SPRINGSTED, INC. – Richmond, Virginia
Springsted provides high-quality, independent financial and management advisory services to public and nonprofit organizations and works with them in the long-term process of building their communities on a fiscally sound and well-managed basis.

SOUTHERN CORROSION – Roanoke Rapids, North Carolina
Southern Corrosion offers a full range of tank care services, from painting or restoration to taking complete care of your tanks through our tank management service programs.
WHAT’S NEW?

You can submit address changes online by going to www.mpa.unc.edu and clicking on “Alumni” and then “Directory.” Or you can submit updates on job changes, marriages, births, and retirements by returning this form. Information submitted using this form will be highlighted in Impact. Send your information to Susan Lynch, MPA Program, CB# 3330, Knapp-Sanders Bldg., Chapel Hill, NC 27599-3330 or mpastaff@sog.unc.edu.

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**Marriage/Birth/Adoption**

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**MPA APPAREL ORDER FORM**

*Orders due by January 31, 2007*

Is it time to update your wardrobe? Visit the MPA website to view our new line of clothing:  http://www.mpa.unc.edu/alumni/store.html

All shirts are available in small, medium, large and extra large.

**T-shirt** (blue with white letters) – $7.50

_____ # of shirts and size ______

Total: _________

**T-shirt** (blue with black letters) – $7.50

_____ # of shirts and size ______

Total: _________

**Sweatshirt** – $25.00

_____ # of shirts and size ______

Total: _________

**Men’s Carolina Blue polo shirt with white embroidered logo.** – $25.00

_____ # of shirts and size ______

Total: _________

**Women’s Carolina Blue shirt with white embroidered logo.** – $35.00

This is a tailored shirt in a soft fabric with a V-neck, no buttons, and 3/4-length sleeves.

_____ # of shirts and size ______

Total: _________

Please add $2.00 for each XXL order.

Please add $4.50 shipping for each shirt.

Grand Total: _________

Make check payable to “MPA Alumni Association” and mail to:

MPA Program, UNC–Chapel Hill, CB# 3330, Knapp-Sanders Building, Chapel Hill, NC 27599-3330.

*Shirts are ordered as needed; stock is not on hand. Allow six weeks for delivery.